Take it forward.®

The Henry Ford Effect

Volume 7 | 2015 | Making an Impact Through Giving



Friendship at the Core of Our Mission

Dear Friends,

I begin every letter to the supporters of The Henry Ford with those two words for a very good reason: because we truly do think of you all as our very dear friends. And this particular issue of *The Henry Ford Effect* is the perfect opportunity to recall that our founder established this place in honor of his good friend Thomas Edison.

Henry Ford could have been talking about Edison when he once said, "My best friend is the one who brings out the best in me."

And Edison could well have been referring to his team of fellow workers in the Menlo Park laboratory when he said, "I have friends in overalls whose friendship I would not swap for the favor of the kings of the world."

It's safe to say Dan Gurney may have felt the same way on

collection of violins is currently on display on the museum floor. The violins represent not only our founder's reverence for the objects themselves but also his love for the music of his youth.

In this issue, you're also going to read about our wonderful and devoted cleaning crew, who selflessly tend to our every nook and corner, indoors and out. In addition, they are responsible for watching over all of our collections, ensuring each one is in top condition.

So in closing, I thank you, our friends, our wonderful donors, volunteers and those dedicated to making sure we look our very best every day.

You all help us achieve our mission—to move the world forward and create a better future for all of us, through our Archive of American Innovation.

And we create that better future with our friends, both old

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that special evening last fall when over 300 of his friends, colleagues and even a few former competitors gathered at The Henry Ford as he received the Edison-Ford Medal of Innovation, our most esteemed and prestigious award. While the primary purpose of the event was to honor Gurney's unparalleled innovative and entrepreneurial spirit, it was also a memorable homage to a lifetime of personal and professional friendships.

Our decades-long relationship with the Americana Foundation was forged by the friendship between its founder Adolph Meyer and Henry Ford. So when part of our priceless furniture collection was damaged last summer by a rainstorm, the Americana Foundation responded as only a friend can, immediately providing a donation for the necessary repairs.

Tony and Marge Wade have been married for nearly 40 years, but their life together began when they were simply new friends, going on dates at The Henry Ford. Now retired from their respective jobs at Ford Motor Company, Tony is one of our dedicated volunteers, and he and Marge have made a generous gift through their estate.

Thanks to a generous gift from our friends at the Michigan Council for Arts and Cultural Affairs, Henry Ford's priceless and new, standing solidly at our side.

Patricia E. Mooradian The Henry Ford, President



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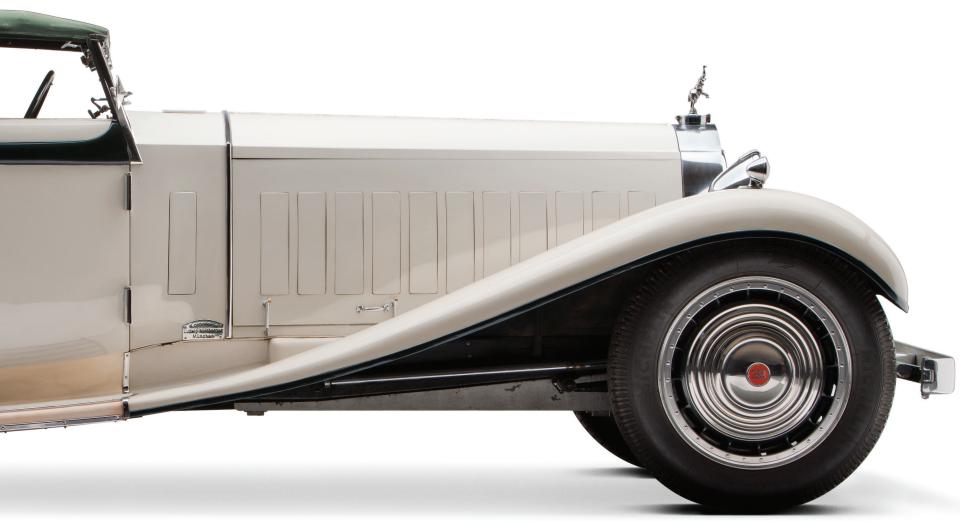


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Clara Bryant Ford Society Celebrating Planned and Legacy Gift Donors





A Lifelong Love Affair with The Henry Ford



Tony made his first visit to Henry Ford Museum, with his dad when he was thirteen years old. He never forgot that day. "I was infatuated with British automobiles," he recalls,

"and every January and February at that time they had a show called 'Sports Cars in Review." My dad and I would separate, and I would enjoy looking at and photographing the cars, while he looked at all the steam engines. They fascinated him. I attended every presentation for the next fourteen years. I still have most of the programs."

When the time came to decide where to put some of their earnings from their respective careers at Ford Motor Company, there was truly only one option. "Becoming Planned Giving Donors and supporting The Henry Ford is very important to us, and we love everyone involved," says Marge.

The Wades have made countless visits to the museum and the village through the years. Marge retired in 1998, and after Tony's career wound down seven years later, she suggested he become a volunteer. Which he did. "My dad would be totally amazed that I'm over here, working on some of the artifacts and being able to touch these things."

Marge and Tony Wade with 1931 Bugatti Type 41 Royale. \\ Photo Credit: Jillian Ferraiuolo

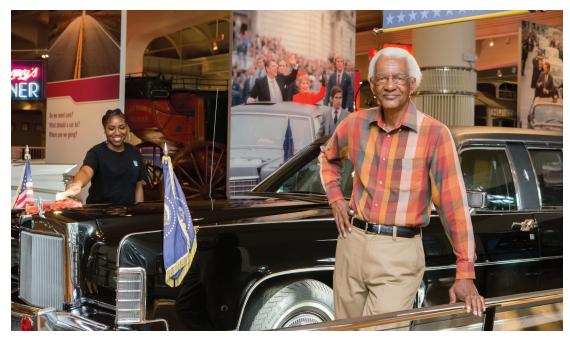
Marge and Tony Wade met in 1975, and one of their first dates was a visit to Greenfield Village. Their wedding followed within a year, and while it is safe to say the couple's love for The Henry Ford began on that day, Tony's memories of the place stretch back even further.

He distinctly remembers those Saturday nights long ago, the shopping trips with his parents, beginning when he was just five years old. "I grew up at Joy Road and Evergreen in Detroit," he recalls. "We'd go down Joy, turn on Greenfield and head north to Federal's and Montgomery Ward, and every time before we made the turn and passed the Ford Family Cemetery (now St. Martha's Commons), my dad would point and say that's where Henry Ford is buried." 0

As for their planned giving donation, Marge says a bit of symmetry was involved in their decision. All those years ago when she and Tony were planning their wedding, their first choice was the Martha-Mary Chapel. "But at that time, we just didn't feel we could afford it. We feel very grateful that we are able to give to The Henry Ford at this time in our lives."

"Maybe we'll renew our vows at the Martha-Mary Chapel for our fiftieth anniversary!"

Al Savage and Liana Tullis taking good care of the John F. Kennedy Limousine



Cleaning Crew Detailed, Dedicated and Valuable

He's been on the job for almost 20 years, and ever since his very first day, the mission for Al Savage has never changed.

"My goal is to make sure this facility is as clean as possible

at all times," he says, "and that's an ongoing process. It never stops here."

Savage is Manager of Facility Cleaning at The Henry Ford, overseeing a staff of up to 65 people, depending on the season. His team is in charge of cleaning the entire facility, which covers between 12 and 13 acres in the museum and another 70 buildings in Greenfield Village, including Henry Ford Academy.

There are offices and restrooms to attend to after every workday, but there are also countless priceless artifacts in virtually every corner of the facility. Al's crew handles all of them as well, working closely with Mary Fahey, The Henry Ford's Chief Conservator, who's in charge of training and ensuring that a strict cleaning and maintenance protocol is consistently followed. "Most of the work has to do with careful dusting or using a variety of materials," she says, "soft brushes, microfiber antistatic cloths and specialized car dusters for all the vehicles we have. And there's also a special technique for cleaning old upholstery, using small low-suction vacuum cleaners. They put a screen on top of fragile upholstery and vacuum through it so the vacuum doesn't suck up any of the original fibers or material."

To handle all of their responsibilities, Al and assistant managers Lisa Hodges and Tony Baran manage a crew that basically works around the clock, utilizing three shifts—morning, afternoon and overnight as well. And it turns out that cleaning is only part of their job.

"I rely on Al and his managers and staff to be the eyes and ears of preservation in the organization," says Fahey. "There aren't enough of us to keep up with that, and we really count on the cleaning crew to look out for insects, pests or leaks and let us know if an artifact is in need of attention or in a dangerous situation."

Al Savage is justifiably very proud of his group, and that's before it comes to discussing their enthusiastic participation in the annual Staff and Volunteer Campaign.

"I always tell them The Henry Ford supports you in whatever your endeavors are," AI says, "so I think in turn supporting the institution is almost a must."

His group clearly agrees. Al estimates over 75 percent of them take part, donating a portion of each paycheck to The Henry Ford.

"They try very hard to give what they can," Al says.

For Mary Fahey, that's not the least bit surprising.

"I have seen amazing levels of dedication from Al's staff," she says. "They'll work late. If anything goes wrong, they're often there to help and willing to do anything. They really care about this place. Their work is not glamorous, but it's really crucial to preserving the collections. They are an awesome group of people, and I don't know what we'd do without them."



Last August, over six inches of rain fell on The Henry Ford during a torrential late-summer downpour so intense that drainage pumps on the museum's rooftop backed up and stopped operating. As a result, a number of significant objects sustained water damage, and Fully Furnished, the museum's furniture installation, was hit the hardest. Among the important pieces in need of immediate attention were a rococo revival side chair and center table owned by Mary Todd Lincoln, a Duncan Phyfe designed window seat and a New York slant-front desk used by Ulysses S. Grant.

The Americana Foundation quickly got involved in the restoration effort, continuing its longstanding tradition of supporting The Henry Ford. The foundation was established in 1978 by Adolph and Ginger Meyer to focus on their varied interests, which ranged from agriculture and the protection of urban open spaces to authentic American art and handcrafted furniture. Foundation supports institutions that exhibit and conserve the decorative arts that were similar to what the Meyers collected." Beyond a reverence for historic artifacts and objects that are uniquely American, the Americana Foundation also recognizes the importance and necessity of utilizing locally and sustainably grown food, which has been a long-standing practice in the restaurants at The Henry Ford.

"Therefore, we have our grants that are designated for Greenfield Village," Fluharty says, "and if you study Henry Ford and his feelings about agriculture, it really fits the Americana Foundation's mission right to a T. It was something very near and dear to Adolph Meyer because he believed if there was any industry that should never be taxed, it was farmers. Because a nation that can continue to feed its people will always remain strong."

The Americana Americana Foundation: A Shared Reverence for the Past, and a Goal for the Future

"I think the pride the Meyer family has always had in things that were uniquely American-made fits right in with The Henry Ford," says Marlene "Marty" Fluharty, Executive Director of the Americana Foundation, "so it was an easy grant to make to help put all of that back together."

The decorative arts collections at The Henry Ford are unique for their breadth and depth, spanning more than 300 years of American history. The furniture collection consists of more than 6,000 pieces and is acknowledged as one of the best in the nation. This is thanks in large part to the Americana Foundation, which in the late 1990s began to fund a groundbreaking reinterpretation of the furniture gallery.

"The Meyers had always been supporters of The Henry Ford," says Fluharty, "and the Americana Of course, nutrition as well as the science, production and consumption of food are an integral part of The Henry Ford's mission as we move through the 21st century and far beyond. It's yet another compelling reason that the bond is so strong between the institution and one of its most loyal supporters.

"The Henry Ford is such an important place," Fluharty says, "not just in Michigan but worldwide. They are constantly changing, thinking of new ways to present information, historical as well as what's happening in our world today. It's a celebration of our history that has allowed us and encouraged us as a nation to be innovators and entrepreneurs. I just hope more people—individuals as well as institutions—will continue to support it. I just think everybody ought to be a member and a strong supporter!" adrille

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In the mid-1920s, Henry Ford was just beginning to amass his eclectic collection of antique vehicles, farm equipment and cooking implements, the first steps in achieving his vision for preserving the American past. But at the same time, Ford was also focused on his own past—and the music that was vitally important to him.

As a young man in the 1870s and 1880s, Ford so loved the lively tunes played by country fiddlers that he bought his own fiddle, for \$1.50, and taught himself to play it.

By January 1926, he was one of the wealthiest men in the world, able to indulge his passion by purchasing seven exquisite Italian-made violins for what was estimated to be a sum exceeding \$100,000, well over \$1 million in today's economy. The instruments came from the world's master violinmakers—Antonio Stradivari, Giuseppe Guarneri del Gesù, Carlo Bergonzi, Niccolò Amati, Nicolò Gagliano, Carlo Ferdinando Landolfi and Louis Tourte.

Thanks to a generous grant from the Michigan Council for the Arts and Cultural Affairs, these priceless works of art are now on display on the floor of Henry Ford Museum. In addition to the artifact display, there's also an adjacent interactive kiosk, which allows visitors to access additional information about the violins on display. fiddling contests with the "Henry Ford Gold Cup" as a prize but also organized an "Old Time Orchestra" and hired a dancing master to teach the traditional dances he cherished.

"He's dancing with people in what was known as the Greenfield Dancing Club," says Miller, "with some of the same people he grew up with. And he'd play his classical violins at home or in his lab at work. I kind of think of this music as the soundtrack to Henry Ford's collecting and his preservation of the American past. Because not only did he want to preserve the objects, he wanted to revive people's familiarity with the old music and dance."

Ford also arranged for his orchestra to play old-fashioned dance music over a nationwide network of radio stations as a backdrop to the annual introduction of his new line of Ford automobiles. Hundreds of dealers across the country set up loudspeakers in their showrooms and invited townspeople to dance along.

Popular enthusiasm for these traditional dances declined by the spring of 1926, but Ford continued to host old-fashioned dance parties in Dearborn until the 1940s. And the dances continued up until just a few years ago in the elegant ballroom at The Henry Ford named for Benjamin Lovett, Ford's dancing master.

"I can't really say enough really good things about The Henry Ford," says John Bracey, Executive Director of the Michigan Council for the Arts and Cultural Affairs. "I was born in southern Michigan in a small town called Hudson, and one of the very first trips we ever took was to The Henry Ford. And it had a major impact on me as a young child. Even then it gave me a depth of experience and pride in knowing who we are—right here in this state.

Henry Ford's Passion for Music &

Tradition Now on Display

"This is a love and passion Mr. Ford had for most of his life," says Jeanine Head Miller, Curator of Domestic Life at The Henry Ford. "And like many of us, the music of our youth, our coming of age, becomes often the most dear music to us. And for Henry Ford as a boy growing up in a rural area, he would be attending these country dances, dancing in traditional American style."

At the same time Ford was acquiring his violins from the world's masters, he was at the forefront of what became a nationwide revival of interest in country fiddling and dancing. The craze swept the country in the mid-'20s as Ford not only sponsored "Henry Ford's violin collection is exactly the kind of thing you know you have to protect and preserve," he continues. "If you want to get an idea of who Henry Ford was or what he thought was important in the arts, that alone is enough to want to preserve this collection. But they are amazing pieces in and of themselves, and that alone is reason enough to protect and preserve that kind of history."

Financial Report

Operating Revenue (in thousands)	2014 unaudited	2013
Admissions	\$11,688	\$12,087
Membership	\$5,176	\$5,224
Restaurants & Catering	\$11,911	\$10,912
Retail	\$1,367	\$1,393
Other Earned Income	\$6,006	\$5,871
Gifts & Contributions	\$4,692	\$3,960
Investment Income	\$14,209	\$13,373
Other	\$1,731	\$1,596
	\$56,780	\$54,417

\$46,531

\$6,438

\$2,868

\$816

\$127

\$55,837

\$45,052

\$6,181

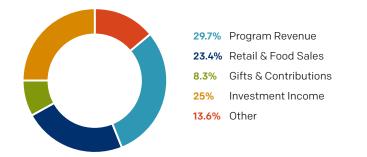
\$2,753

\$403

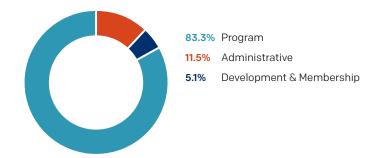
\$28

\$53,986

2014 Operating Support and Revenue



2014 Operating Expenditures



Fundraising expenses as a percentage of total revenue: 5.05%

Operating Expenses

Development & Membership

Program

Administrative

Capital Investments

Surplus (Deficit) **

Fundraising & administration expenses as a percentage of total revenue: 16.39% ****Excludes depreciation**

Donor Roll

Thanks! The Henry Ford Had a Truly Wonderful Year in 2014!

Over 1.6 million people passed through our doors, a number that was undoubtedly bolstered by some significant milestones—most prominently our Women Who Rock and Gridiron Glory exhibits, and the launching of the institution's first national television series, and Emmy[®] Award winner, *The Henry Ford's Innovation Nation*.

On the pages that follow, we are delighted to acknowledge and thank everyone who contributed to The Henry Ford in 2014. Their passion for The Henry Ford, coupled with their generous contributions, allows us to continue our journey and pursue our mission—to tell the great American stories of innovation, ingenuity and resourcefulness and to inspire people to help make a better future, maybe even change the world! **Thank you so much for your patronage and your partnership.**

Clara Bryant Ford Society

Membership in the Clara Bryant Ford Society is reserved for those generous donors who have made planned or legacy gift commitments to The Henry Ford.

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The following pages recognize gifts from individuals, companies and foundations received between January 1, 2014, and December 31, 2014. If we have omitted a name or otherwise erred, please accept our apology and contact Institutional Advancement at 313.982.6180.

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(t) = trustee

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Our indispensable volunteer corps gave 95,293.05 hours of service in 2014, the equivalent of 45.8 full-time employees. Of the year's 591 volunteers, the individuals listed below contributed 100 or more hours in 2014.

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Edsel B. Ford II, Dan Gurney, Charlie Rose and Patricia Mooradian.

The Edison-Ford Medal of Innovation for American Racing's Renaissance Man

It was a night at the museum that won't be forgotten anytime soon.

Last fall, The Henry Ford paid tribute to racing legend Dan Gurney, presenting him with its most esteemed and prestigious award—the Edison-Ford Medal of Innovation. Established in 1989, the award honors those who fully leverage the creative, innovative and entrepreneurial spirit that resides in every one of us. Gurney, just the second recipient, was recognized for his ingenuity and for a lifetime of innovative achievements.

"This is truly an amazing, humbling award," said Gurney. "It is a great legacy to be part of this award—the names Edison and Ford

say it all. Because of them, so many things we do today are easy and possible. They were pioneers; they made the USA a great place." The event's presenting sponsors were Ford Motor Company, Penske Corporation and Toyota North America. The dinner and award presentation took place in the Museum Plaza, under the DC-3, followed by an after-party in the Car Court of Driving America, very near what will be the location for the *Racing in America* permanent exhibition—a perfect and appropriate spot, given the evening's list of over 300 guests. Among them were not only many of Gurney's family and friends from all corners of the country but also some of the biggest names in auto racing: NASCAR's Wood brothers, renowned driver and owner Roger Penske and Formula One racing legend Sir Jackie Stewart.

"There's not a person involved in this sport who doesn't respect Dan for both what he has done and for who he is: A great driver...a great car builder... and a great innovator," said Edsel B. Ford II, Trustee of The Henry Ford and Henry Ford's great-grandson, in a heartfelt speech. "We honor him tonight for being a great man and for being a great American racing hero who has represented himself, his family and his country across the world during his driving career and in the years since."





1967 Ford Mark IV Race Car.

The highlight of the evening was a candid and entertaining Q&A conducted with Gurney by renowned journalist and talk show host Charlie Rose. They covered the breadth of Gurney's accomplishments, beginning with his career behind the wheel: He competed in 312 races in just 15 years, winning 51—almost one in five—and became the first driver to win all four of the major motor sport categories—Grand Prix, Indy Car, NASCAR and Sports Car.

They also discussed Gurney's spectacular run as an owner and builder, and Rose was curious: With so many milestones and highlights from which to choose, which one did Dan feel was his greatest achievement? Might it have been that historic Formula One victory in the Grand Prix of Belgium in 1967? After all, in the 100-plus-year history of Grand Prix racing, Gurney remains the only American who put a car of his own design and construction in the winner's circle of a World Championship Grand Prix.

Gurney paused, seeming reluctant to answer the question. Rose gently nudged him, and then Gurney finally grinned and said, "You bet it is!" And as the crowd erupted with laughter and applause, he gave them a small wave and added, "By the middle 1960s, I knew I could drive a car as fast as any no-good turkey in the world. I knew then that I could probably make it."

And he sure did. In more ways than he or anyone in the room on that memorable evening could ever have imagined.



Clara Bryant Ford Society

Society members discussed the past, present and future of The Henry Ford with members of The Henry Ford's Institutional Advancement staff and President

Patricia Mooradian.

For more information on planned or legacy gifts, contact Jeff Dunlap, 313.982.6167 or jeffd@thehenryford.org.

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The Henry Ford provides unique educational experiences based on authentic objects, stories and lives from America's traditions of ingenuity, resourcefulness and innovation. Our purpose is to inspire people to learn from these traditions to help shape a better future.

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