



The Henry Ford Operating Revenue (in thousands) 2019 (unaudited) 2018 **ADMISSIONS** \$15,235 \$14,541 **MEMBERSHIP** \$6,650 \$6,808 **RESTAURANTS + CATERING** \$15,992 \$16,071 RETAIL \$1,450 \$1,398 **OTHER EARNED INCOME** \$8,766 \$9,927 **GIFTS + CONTRIBUTIONS** \$5,866 \$4,154 **INVESTMENT INCOME** \$17,939 \$17,380 **OTHER** \$1,564 \$1,588 \$73,462 \$71,867 Operating Expenses (in thousands) 2019 (unaudited) 2018 **PROGRAM** \$62,893 \$61,518 **ADMINISTRATIVE** \$7,706 \$7,537 **DEVELOPMENT + MEMBERSHIP** \$2,788 \$2,729 \$73,387 \$71,784

Fundraising expenses as a percentage of total revenue: 3.76%

Fundraising + administrative expenses as a percentage of total revenue: 14.20%

Total giving to The Henry Ford last year reached \$9.4 million, which includes gifts and contributions to the operations shown above.



SURPLUS (DEFICIT)

2019 Operating Support + Revenue

PROGRAM REVENUE 29.8%

RETAIL + FOOD SALES 23.7%

GIFTS + CONTRIBUTIONS 8.0%

INVESTMENT INCOME 24.4%

OTHER 14.1%



\$75

2019 Operating Expenditures

PROGRAM 85.7%

ADMINISTRATIVE 10.5%

DEVELOPMENT + MEMBERSHIP 3.8%

\$82